

FY16 Financial Results



Clarity Fuel Cell

Honda Motor Co., Ltd.

May 13, 2016



Topics

- FY16 News Topics
- FY16 Financial Results
- FY17 Financial Forecasts
- Dividend

Tetsuo Iwamura Executive Vice President



FY16 News Topics

(FY16 4th Quarter)

✓ Sales of All-new Clarity Fuel Cell begin (March 2016 : Japan)

✓ Launch of New Model **BR-V**(January 2016 : Thailand and Indonesia)



Clarity Fuel Cell



BR-V

(FY16)

United States

- Surpasses 1.6 million unit sales for first time
 - Pilot full-model change (June 2015)
 - Civic full-model change (November 2015)

China

- Surpasses 1 million unit sales for first time
 - Led by SUV models like CR-V, Vezel and XR-V

Japan

- N-BOX Series achieves No.1 sales in mini-vehicle category
- Vezel achieves No.1 sales in SUV category
 - ➤ Global sales of Vezel/HR-V/XR-V surpassed 600 thousand units











XR-V

N-BOX



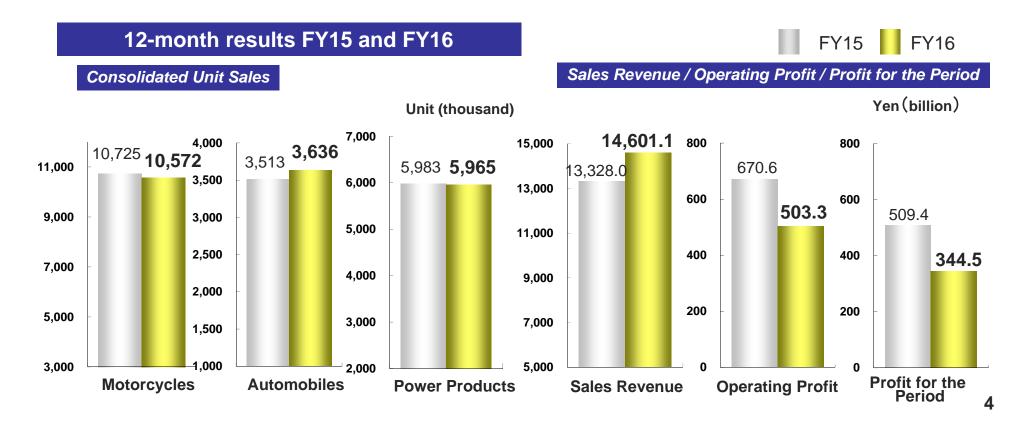
Vezel



Outline of FY16 Results Summary (Consolidated)

Results Summary

Full-model changes of core models in N.A., the positive effect of HR-V introductions in various markets and cost reduction efforts led to an improvement in the company's fundamental profit structure, but an increase in quality related costs as well as the negative impact of emerging market currencies resulted in operating profit of 503.3 billion yen.





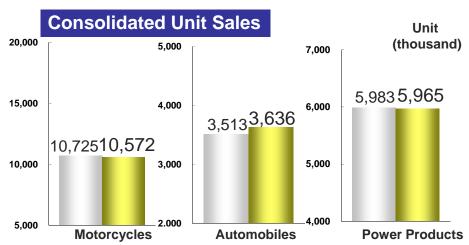
FY16 Unit Sales Results

Hondo Group	12-	Month Results		
Honda Group Unit Sales (thousand)	FY15	FY16	Change	
Motorcycles	17,592	17,055	- 3.1%	
Automobiles	4,367	4,743	+ 8.6%	
Power Products	5,983	5,965	- 0.3%	

ŀ	Honda Grou	ıp Un	it Sales	F,	Y15 FY16
20,000	17,592 17,05	5,000 55	4,743 4,367	7,000	Unit (thousand)
15,000	-	4,000		6,000	5,983 5,965
10,000	-	3,000	-	5,000	
5,000	Motorcycles	— > 00∪	Automobiles	- 4,000	Power Products

EVAC EVAC

Concelidated	12-Month Results				
Consolidated Unit Sales (thousand)	FY15	FY16	Change		
Motorcycles	10,725	10,572	- 1.4%		
Automobiles	3,513	3,636	+ 3.5%		
Power Products	5,983	5,965	- 0.3%		



Honda Group Unit Sales

- Decrease in motorcycle unit sales due mainly to decline in sales in Indonesia and South America, despite sales growth in Pakistan and Vietnam
- Increase in automobile unit sales due primarily to new model launches and full model changes in China and North America, despite decreased sales in Japan



FY16 Financial Results (consolidated)

Financial Populto	12 Months				
Financial Results	FY15	FY16	Change		
Sales revenue	13,328.0	14,601.1	+ 9.6%		
Operating profit	670.6	503.3	- 24.9%		
Operating margin	5.0%	3.4%	- 1.6 pt		
Share of profit of investments accounted for using the equity method	96.0	126.0	+ 31.1%		
Profit before income taxes	806.2	635.4	- 21.2%		
Profit for the period attributable to owners of the parent	509.4	344.5	- 32.4%		
Earnings per share *1 (Yen) attributable to owners of the parent	282.66	191.16	- 91.5		

Financial Summary

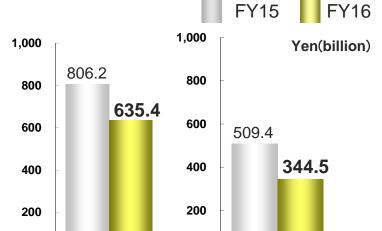
Sales revenue increased 9.6% primarily due to increases in automobile and financial services business operations.

Operating profit decreased by 24.9% due primarily to increased SG&A expenses, including quality related costs, and negative foreign currency effects, despite an increase in sales volume and model mix and continuing cost reduction efforts.

For *1, please refer to footnotes on page 35

Market average rates (Yen)

US Dollar	110	120	Yen down by 10 yen
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14,601.1 1,000 1,000 15,000 13,328.0 800 13,000 800 670.6 600 600 11,000 503.3 400 9,000 400 200 96.0 126.0 7,000 200 5,000 0 Share of profit of investments accounted for using the equity method **Profit before Operating Profit** Sales Revenue Income Taxes

Profit for the period attributable to owners of the parent



FY17 Financial Forecast (Consolidated)

Yen (billion)

	FY16 FY17 Change		nge	
	Results	Forecast	amount	%
Sales revenue	14,601.1	13,750.0	- 851.1	- 5.8%
Operating profit	503.3	600.0	+ 96.6	+ 19.2%
Operating margin	3.4%	4.4%		+ 1.0 pt
Share of profit of investments accounted for using the equity method	126.0	130.0	+ 3.9	+ 3.2%
Profit before income taxes	635.4	705.0	+ 69.5	+ 10.9%
Profit for the year attributable to owners of the parent	344.5	390.0	+ 45.4	+ 13.2%
Earnings per share (Yen) attributable to owners of the parent *1	191.16	216.39	+ 2	25.23

For *1, please refer to the footnote on page 35

Market average rates (Yen)

US Dollar	120	105	Yen up by 15 yen
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Dividend

Yen

Dividend per Share	FY15	FY16 (Projection)	Increase/ Decrease from FY15	FY17 (Expectation)	Increase/ Decrease from FY16
1 st Quarter End	22	22	1	(22)	(-)
2 nd Quarter End	22	22	-	(22)	(-)
3 rd Quarter End	22	22	-	(22)	(-)
4 th Quarter End	22	(22)	(-)	(22)	(-)
Fiscal Year	88	(88)	(-)	(88)	(-)



Topics

- FY16 4th Quarter and Twelve-Month Financial Results
 - 4th Quarter Financial Results
 - Honda Group Unit Sales Summary
 - Change in Sales Revenue
 - Change in Profit before Income Taxes
 - Business & Geographical Segment Information
 - Share of profit of investments accounted for using the equity method
 - Capital Expenditures
- FY17 Financial Forecast

Kohei Takeuchi Senior Managing Officer and Director Chief Financial Officer

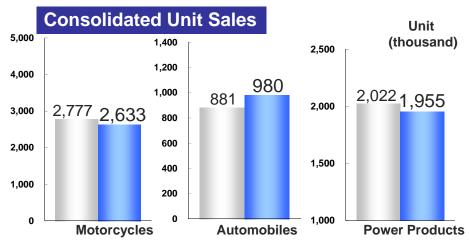


FY16 4th Quarter Unit Sales

Honda Group	4Q R	esults (3 Mo	nths)
Unit Sales (thousand)	FY15	FY16	Change
Motorcycles	4,307	4,173	- 3.1%
Automobiles	1,069	1,229	+ 15.0%
Power Products	2,022	1,955	- 3.3%

	Honda Grou	up Un	it Sales	FY1	5 FY16
5,000					Unit (thousand)
	4,307 _{4,173}	1,400 3 1,200	1,22	9 2,500	
4,000		1,000	1,069	2,000	^{2,022} 1,955
3,000		800	-	2,000	1,000
2,000		600 400	_	1,500	-
1,000		200	-		
0	Motorcycles	_ n	Automobiles	1,000 S	Power Products

Canadidated	4Q R	esults (3 Months)		
Consolidated Unit Sales (thousand)	FY15	FY16	Change	
Motorcycles	2,777	2,633	- 5.2%	
Automobiles	881	980	+ 11.2%	
Power Products	2,022	1,955	- 3.3%	



Honda Group Unit Sales

- Decrease in motorcycle unit sales due mainly to decreased sales in Brazil and China, despite sales growth in Pakistan and Philippines
- Automobile unit sales increased due to sales growth in North America and China, as well as the positive impact of new model introductions in Indonesia.



FY16 4th Quarter Financial Results (Consolidated)

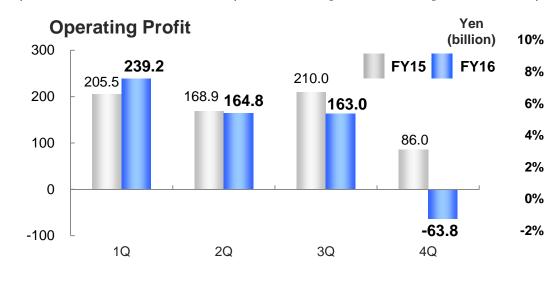
Financial Beaute	4Q Results (3 Months)				
Financial Results Yen (billion)	FY15	FY16	Change		
Sales revenue	3,491.5	3,657.8	+ 4.8%		
Operating profit	86.0	- 63.8	-		
Operating margin	2.5%	- 1.7%	- 4.2 pt		
Share of profit of investments accounted for using the equity method	17.9	8.3	- 53.3%		
Profit before income taxes	107.6	- 58.7	-		
Profit for the period attributable to owners of the parent	81.9	- 93.4	-		
Earnings per share *1 (Yen) attributable to owners of the parent	45.45	- 51.85	- 97.30		
Market average rates (Yen)			Von un hy		
US Dollar	119	115	Yen up by 4 ven		

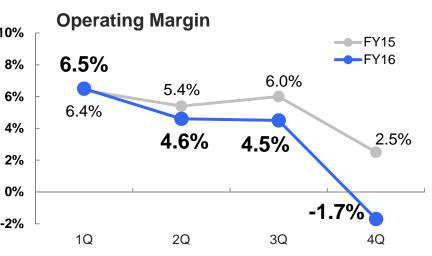
Financial Summary

Sales revenue increased 4.8% primarily due to an increase in automobile business operations despite negative foreign currency translation effects.

Operating loss declined by JPY 149.9 billion due primarily to increased SG&A expenses, including quality related costs, and negative foreign currency effects, despite an increase in sales volume and model mix and continuing cost reduction efforts.

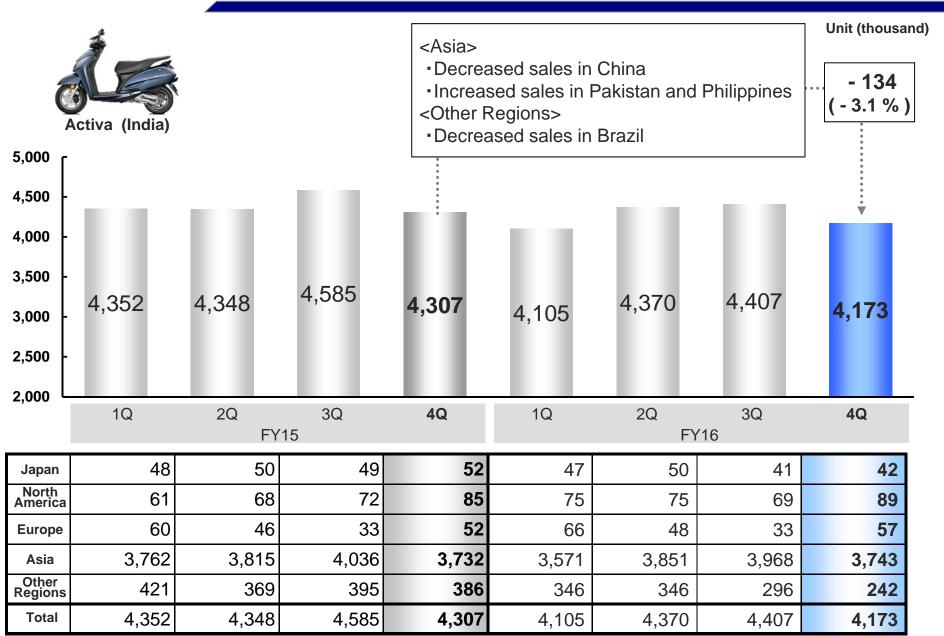
For *1, please refer to footnotes on page 35





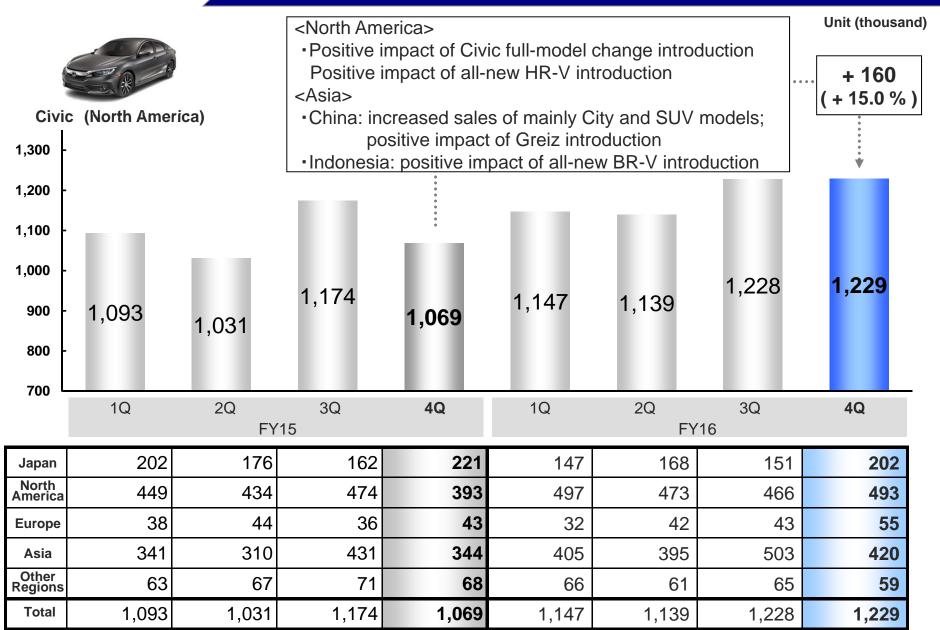


Motorcycle - Honda Group Unit Sales (Motorcycles + All-Terrain Vehicles, etc.)



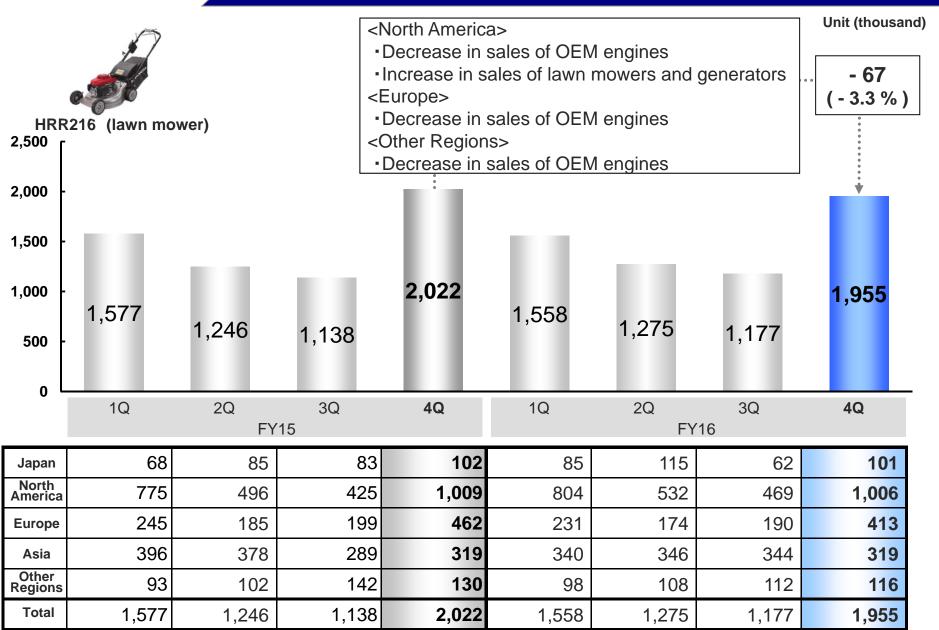


Automobiles - Honda Group Unit Sales



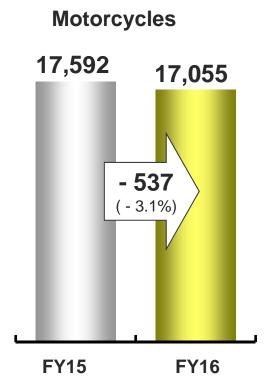


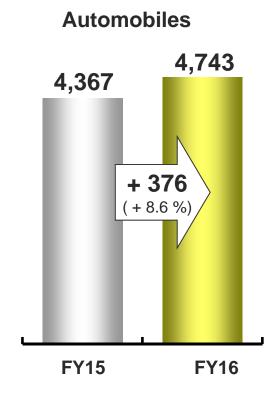
Power Products - Honda Group Unit Sales

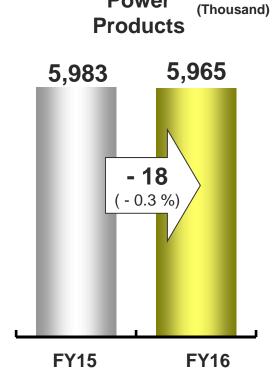




Honda Group Unit Sales < Twelve Months>







Power

Unit

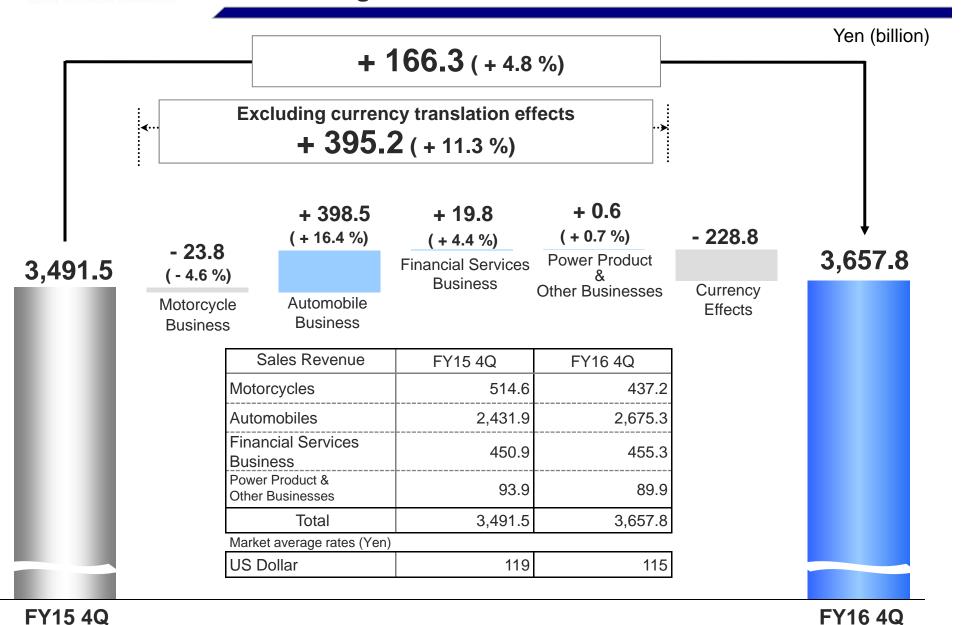
	FY15	FY16	Change
Japan	199	180	- 19
North America	286	308	+ 22
Europe	191	204	+ 13
Asia	15,345	15,133	- 212
Other Regions	1,571	1,230	- 341
Total	17,592	17,055	- 537

Change	FY16	FY15
- 93	668	761
+ 179	1,929	1,750
+ 11	172	161
+ 297	1,723	1,426
- 18	251	269
+ 376	4,743	4,367

FY15	FY16	Change
338	363	+ 25
2,705	2,811	+ 106
1,091	1,008	- 83
1,382	1,349	- 33
467	434	- 33
5,983	5,965	- 18



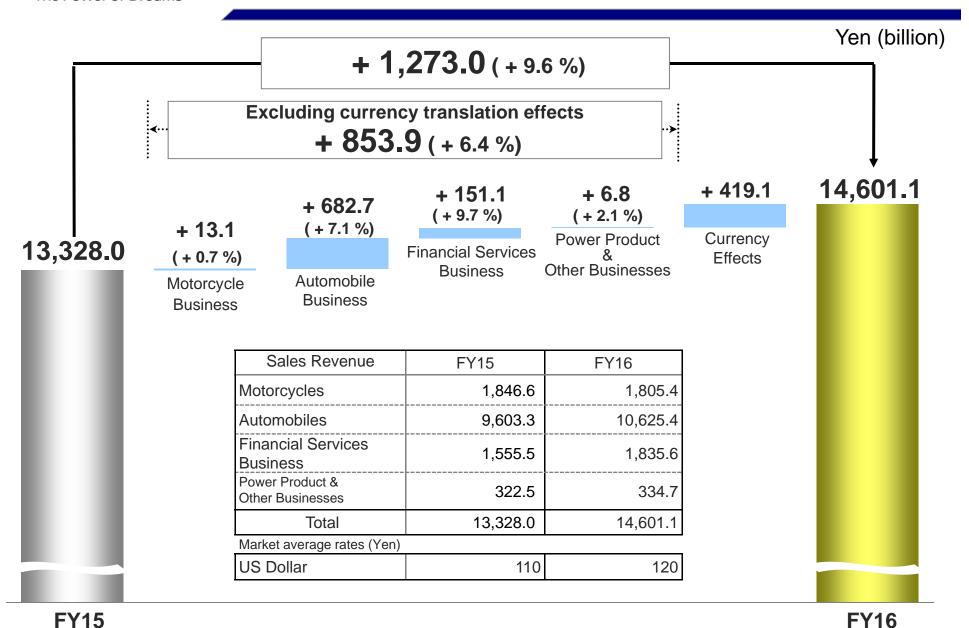
Change in Sales Revenue <FY16 4th Qtr>



16

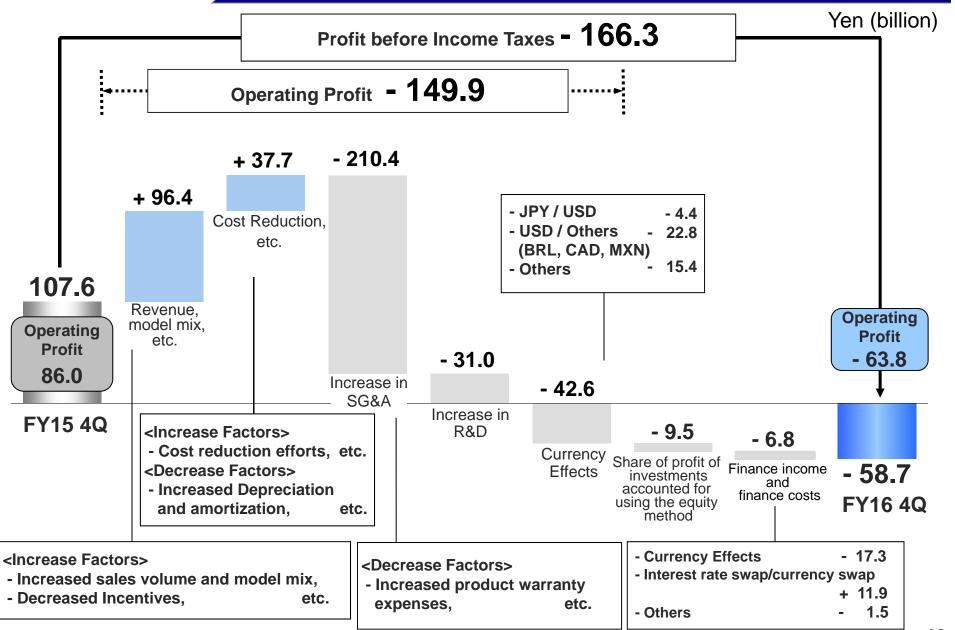


Change in Sales Revenue <FY16 Twelve months>



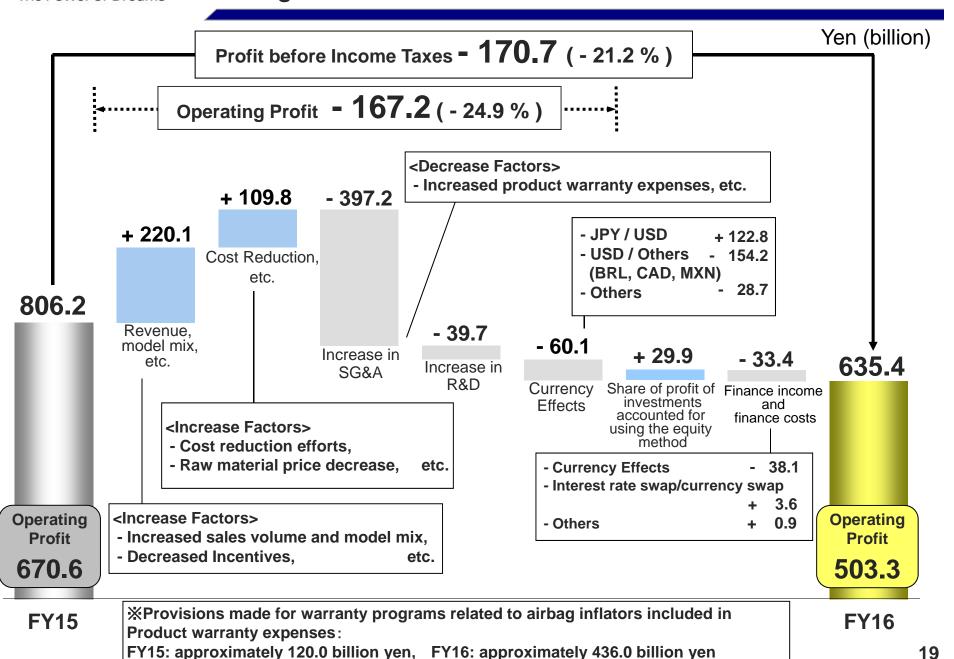


Change in Profit before Income Taxes <FY16 4th Qtr>



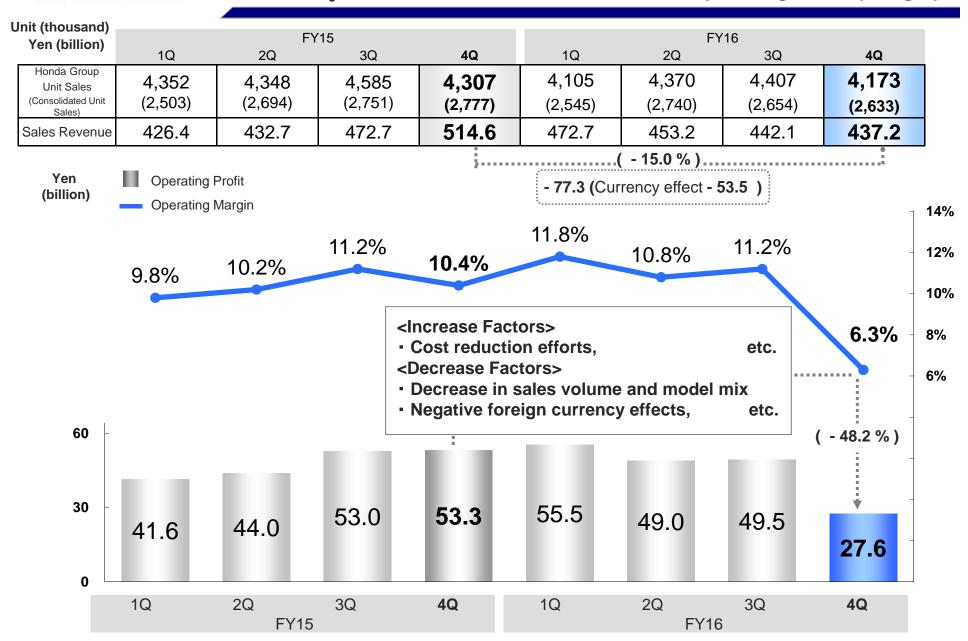


Change in Profit before Income Taxes <FY16 Twelve Months>



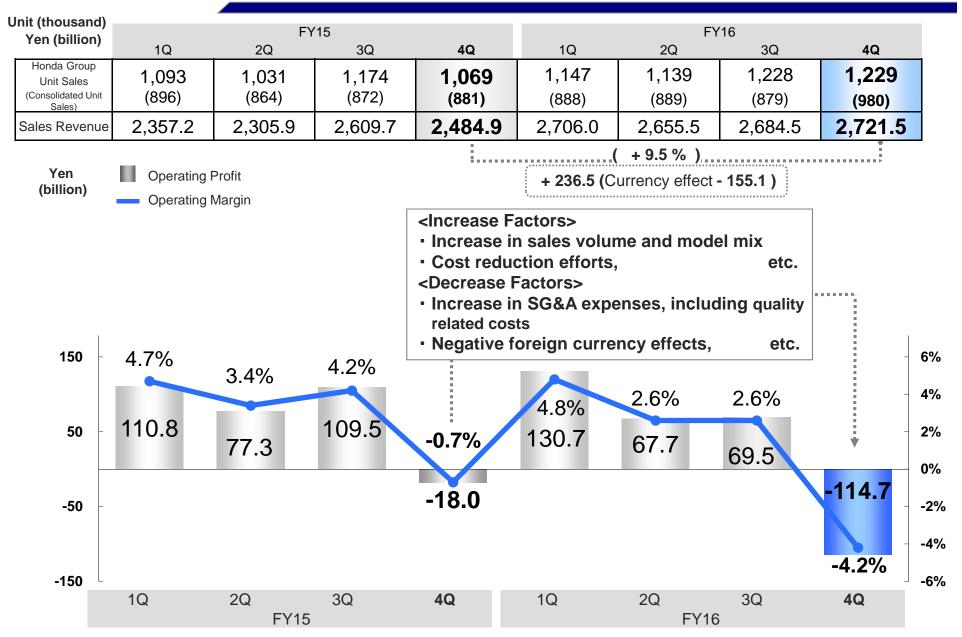


Motorcycle Business Sales Revenue / Operating Profit (Margin)





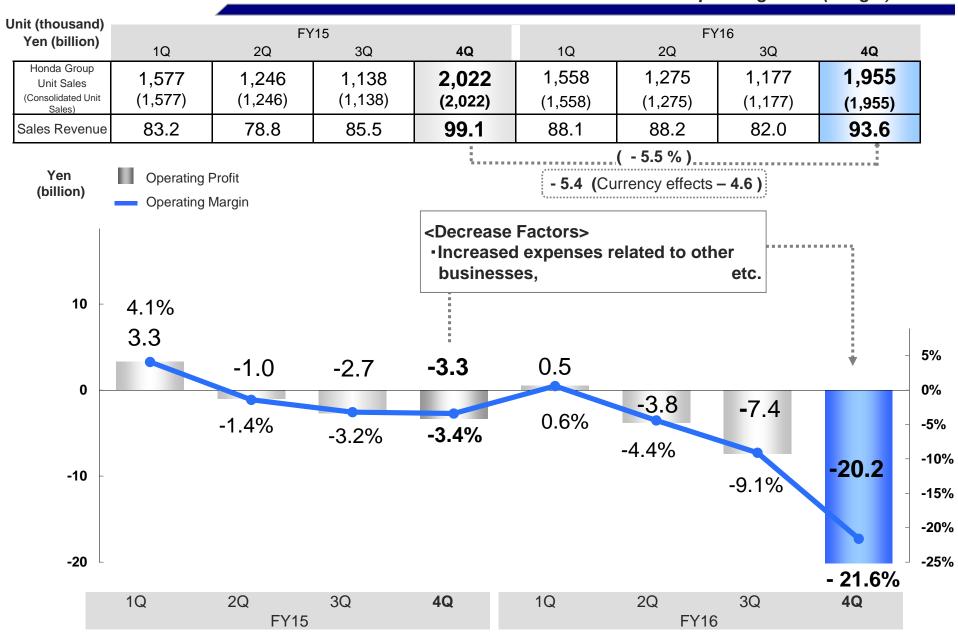
Automobile Business Sales Revenue/Operating Profit (Margin)





Power Product & Other Businesses

Sales Revenue/Operating Profit (Margin)





Financial Services Business

Total Assets/Sales Revenue/Operating Profit (Margin)

Von (killian)		F'	Y15			FY	/16	
Yen (billion)	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Total Assets of Finance Subsidiaries	8,014.8	8,643.6	9,464.2	9,318.5	9,560.2	9,377.7	9,431.9	9,071.8
Sales Revenue	366.9	362.0	385.4	453.4	476.8	465.1	447.8	459.8
						(+1.4%)		
Yen	Operating	g Profit			A .	rrency effects		
(billion)	Operating	g Margin			ţ			
	13.5%	13.4%	13.0%					_
	70.070	13111	13.070	11.9%	11.0%	11.1%	11.5%	
								9.5%
				<decrea< td=""><td>se Factors></td><td></td><td></td><td></td></decrea<>	se Factors>			
					ase in SG&A	expenses		
				- Negat	tive currency	effects, etc	c.	
60								(- 19.6 %)
					100			
4.0								▼
40								
	40.0		50.4	54.1	52.4	51.8	E1 1	
20	49.6	48.5	50.1	34.1	32.4	31.6	51.4	43.5
-								
0								
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
		FY15)			FY16	j	



Unit (thousand)

Yen (billion)

Honda Group

Unit Sales

(Consolidated Unit Sales)

Sales Revenue

Sales Revenue/Operating Profit (Margin) by Business Segment <FY16 Twelve Months >

Motorcycle Business

Twelve Months FY15 FY16 17,592 17,055 (10,725) (10,572) 1,846.6 1,805.4

Automobile Business

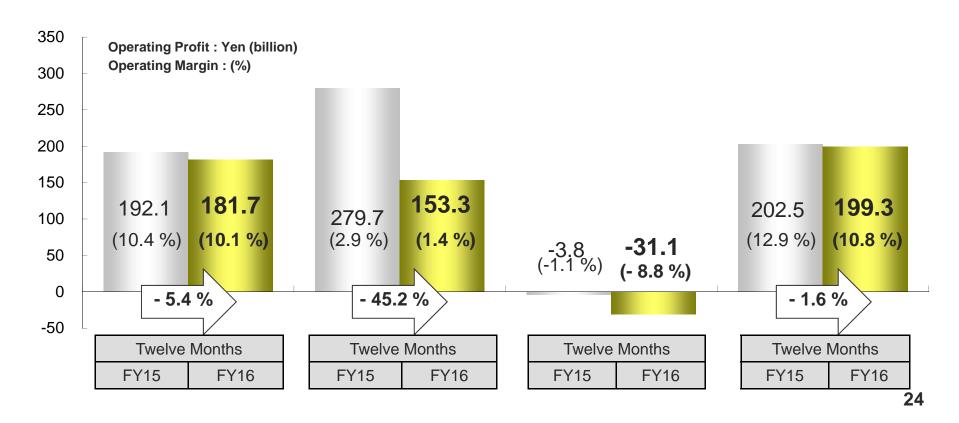
Twelve Months			
FY15	FY16		
4,367 (3,513)	4,743 (3,636)		
9,757.8	10,767.6		

Power Product and Other Businesses

Twelve	Months
FY15	FY16
5,983 (5,983)	5,965 (5,965)
346.9	352.2

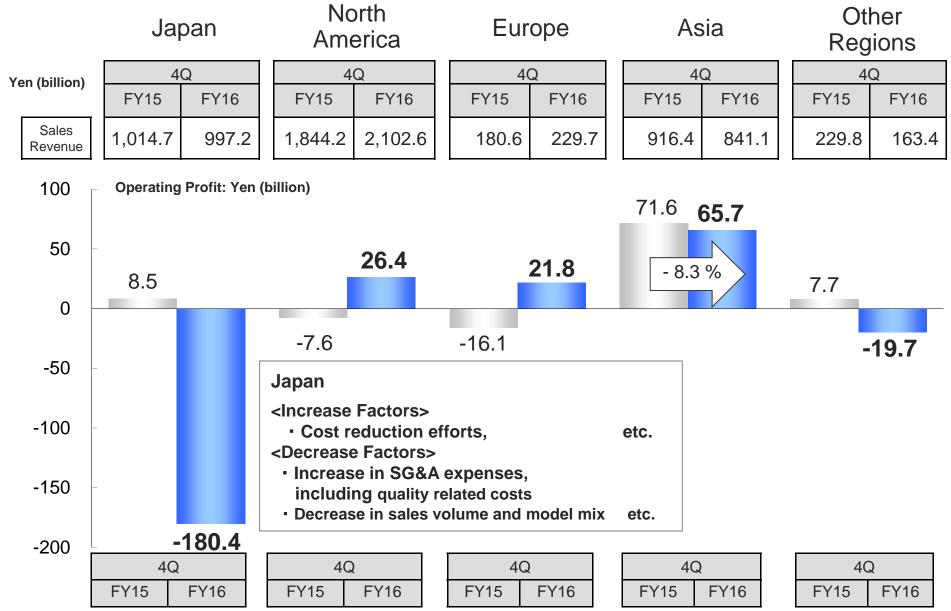
Financial Services
Business

Twelve	Months
FY15	FY16
	-
(-)	(-)
1,567.9	1,849.7





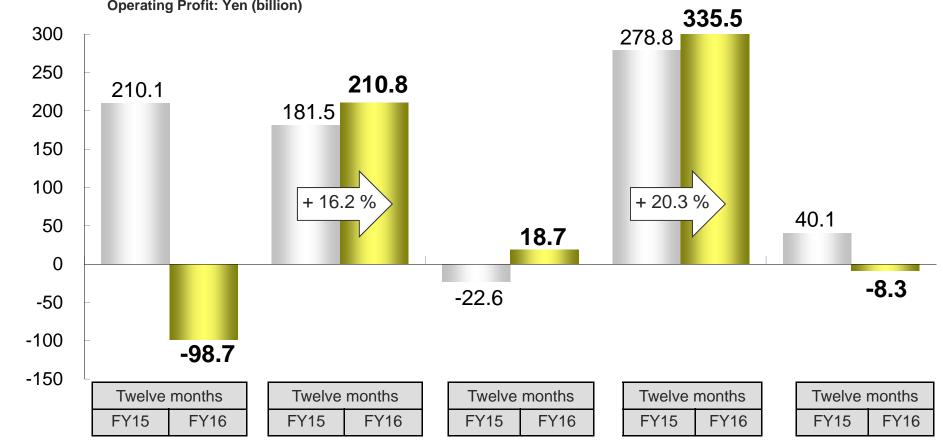
Sales Revenue/Operating Profit by Geographical Segment <FY16 4th Qtr>





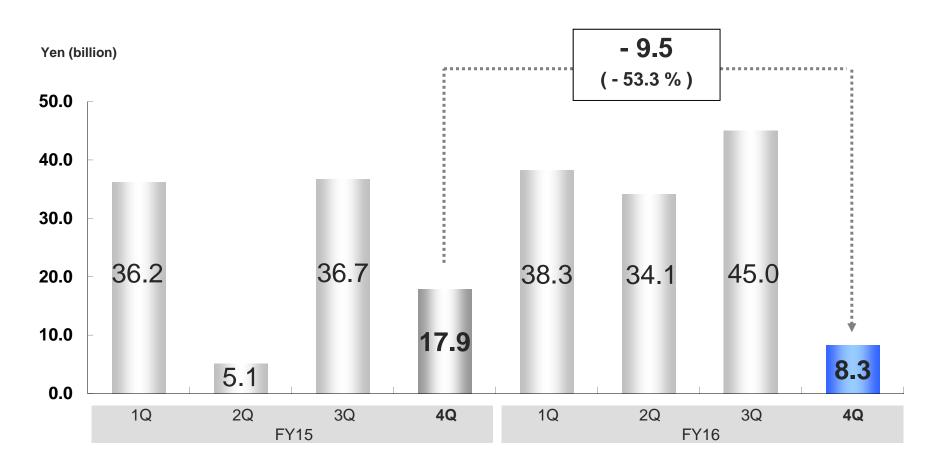
Sales Revenue/Operating Profit by Geographical Segment <FY16 Twelve months>







Share of Profit of Investments Accounted for Using the Equity Method

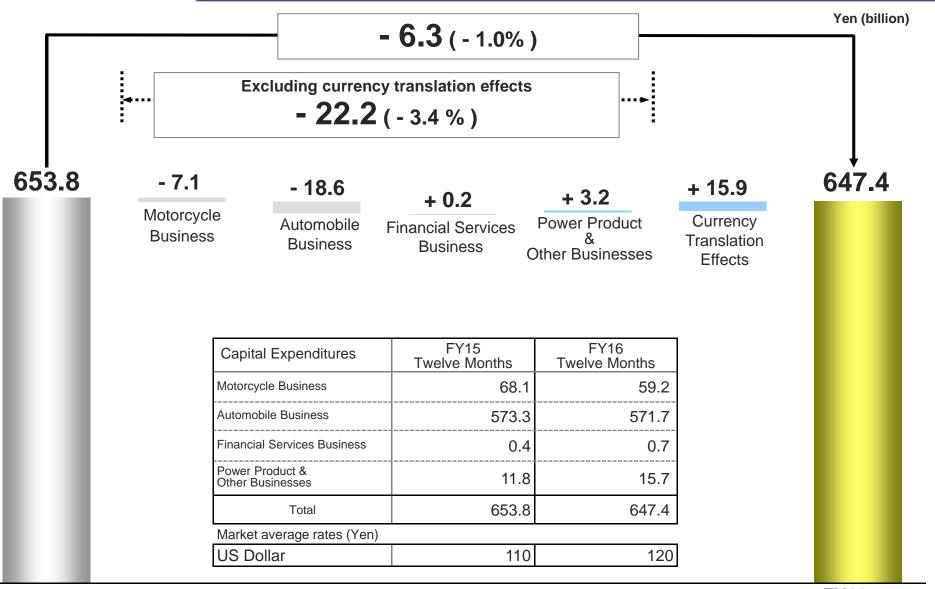


Yen	(billion)
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From Asia	30.6	15.8	30.4	16.0		32.5	28.9	39.4	24.3
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Consolidated Capital Expenditures <FY16 Twelve months>



FY15 Twelve Months

•Capital expenditures in results aforementioned exclude investment in operating leases, capital leases and intangible assets

FY16 Twelve Months

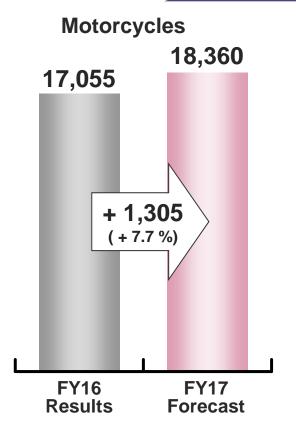


Topics

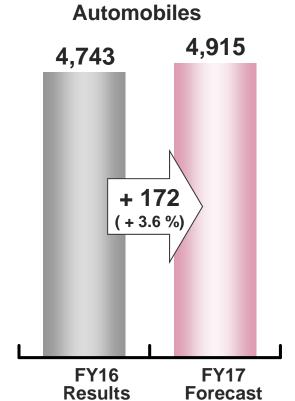
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 - Capital Expenditures
- FY17 Financial Forecast



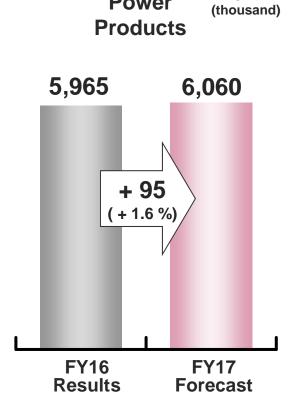
Forecast: Honda Group Unit Sales



	=>//	=>//=	
	FY16 Results	FY17 Forecast	Change
Japan	180	150	- 30
North America	308	310	+ 2
Europe	204	180	- 24
Asia	15,133	16,595	+ 1,462
Other Region	1,230	1,125	- 105
Total	17,055	18,360	+ 1,305



Change	FY17 Forecast	FY16 Results
- 18	650	668
+ 61	1,990	1,929
+ 18	190	172
+ 127	1,850	1,723
- 16	235	251
+ 172	4,915	4,743



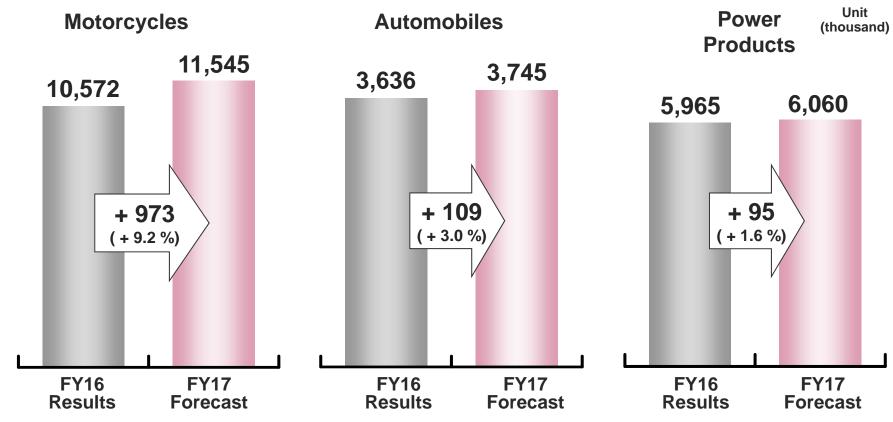
Power

Unit

Change	FY17 Forecast	FY16 Results
- 33	330	363
+ 139	2,950	2,811
+ 27	1,035	1,008
+ 11	1,360	1,349
- 49	385	434
+ 95	6,060	5,965



Forecast: Consolidated Unit Sales



	FY16 Results	FY17 Forecast	Change
Japan	180	150	- 30
North America	308	310	+ 2
Europe	204	180	- 24
Asia	8,650	9,780	+ 1,130
Other Region	1,230	1,125	- 105
Total	10,572	11,545	+ 973

Change	FY17 Forecast	FY16 Results
- 14	600	614
+ 61	1,990	1,929
+ 18	190	172
+ 60	730	670
- 16	235	251
+ 109	3,745	3,636

Change	FY17 Forecast	FY16 Results
- 33	330	363
+ 139	2,950	2,811
+ 27	1,035	1,008
+ 11	1,360	1,349
- 49	385	434
+ 95	6,060	5,965



FY17 Financial Forecast (Consolidated)

Yen (billion)

	FY16	FY17	Change		
	Results	Forecast	amount	%	
Sales revenue	14,601.1	13,750.0	- 851.1	- 5.8%	
Operating profit	503.3	600.0	+ 96.6	+ 19.2%	
Operating margin	3.4%	4.4%	+ 1.0 դ		
Share of profit of investments accounted for using the equity method	126.0	130.0	+ 3.9	+ 3.2%	
Profit before income taxes	635.4	705.0	+ 69.5	+ 10.9%	
Profit for the year attributable to owners of the parent	344.5	390.0	+ 45.4	+ 13.2%	
Earnings per share (Yen) attributable to owners of the parent *1	191.16	216.39	+ 2	25.23	

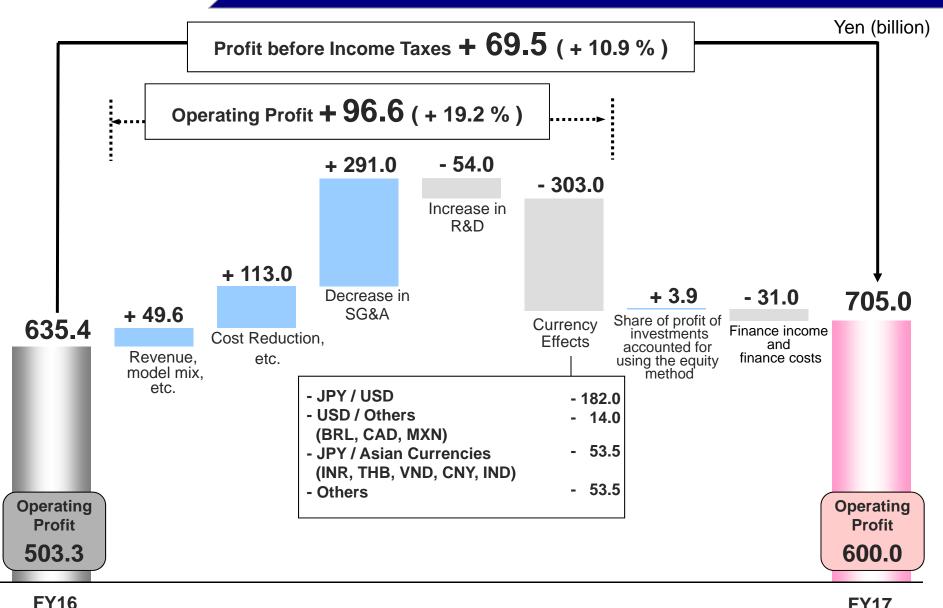
For *1, please refer to the footnote on page 35

Market average rates (Yen)

US Dollar	120	105	Yen up by 15 yen
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FY17 Forecast: Change in Profit before Income Taxes



FY16 Results FY17 Forecast



FY17 Forecast: Capital Expenditures, Depreciation and R&D

Yen (billion)

	FY16 Results	FY17 Forecast	Change
Capital expenditures *	647.4	560.0	- 87.4
Depreciation and amortization *	440.4	440.0	- 0.4
Research and development expenditures **	719.8	690.0	- 29.8

^{*} Capital expenditures as well as Depreciation and amortization in results and forecast aforementioned exclude investment in operating leases, capital leases and intangible assets

^{**} Research and development expenditures are research and development activity related costs incurred during the reporting period.

In accordance with IFRS, a portion of research and development expenditures is recognized as an intangible asset and amortized over its estimated useful life. As such, this amount is not in conformity with "Research and development" on our Consolidated Statement of Income

Caution with Respect to Forward-Looking Statements:

This slide contains forward-looking statements about the performance of Honda, which are based on management's assumptions and beliefs taking into account information currently available to it. Therefore, please be advised that Honda's actual results could differ materially from those described in these forward-looking statements as a result of numerous factors, including general economic conditions in Honda's principal markets and fluctuation of foreign exchange rates, as well as other factors detailed from time to time.

Accounting standards:

Our consolidated financial standards are prepared in conformity with International Financial Reporting Standards (IFRS), as issued by the International Accounting Standards Board (IASB)

Notice on the Factors for Increases and Decreases in Income:

With respect to the discussion above of the change in Operating profit, management has identified the factors set forth below and used what it believes to be a reasonable method to analyze the respective changes in such factors. Each of these factors is explained below. Management has analyzed changes in these factors at the levels of the Company and its material consolidated subsidiaries.

- (1) "Currency effects" consist of translation adjustments, which come from the translation of the currency of foreign subsidiaries' financial statements into Japanese Yen, and foreign currency adjustments, which result from foreign-currency-denominated sales, which, at the levels of the Company and those consolidated subsidiaries which have been analyzed, primarily relate to the following currencies: U.S. dollar, Canada dollar, Euro, GBP, BRL and Japanese Yen.
- (2) With respect to "Cost reduction, etc", management has analyzed cost reduction and effects of raw material cost fluctuations at the levels of the Company and its material foreign manufacturing subsidiaries in North America, Europe and other regions.
- (3) With respect to "Revenue, model mix, etc", management has analyzed changes in sales volume and in the mix of product models sold in major markets which have resulted in increases/decreases in profit, as well as certain other reasons for increases/decreases in sales revenue and cost of sales.
- (4) With respect to "Selling, General and Administrative expenses", management has analyzed reasons for an increase/decrease in selling, general and administrative expenses from the previous fiscal year net of currency translation effects.
- (5) With respect to "Research and Development expenses", management has analyzed reasons for an increase/decrease in research and development expenses from the previous fiscal year net of currency translation effects.

- 4th Quarter FY15: 1,802,287,000 (approx), FY16: 1,802,283,000 (approx) (page 11)
- Fiscal Year FY15: 1,802,289,000 (approx), FY16: 1,802,285,000 (approx), FY17 forecasts: 1,802,283,000 (approx) (pages 6, 7 and 32)

^{*1} Earnings per share attributable to owners of the parent is calculated based on weighted average number of shares outstanding as shown below:



Appendix



Capital Expenditures, Depreciation and R&D <FY16 4th Qtr>

Yen (billion)

	FY15	FY16	Change	
Capital expenditures *	210.7	184.3	- 26.4	
Depreciation and amortization *	101.3	111.0	+ 9.7	
Research and development expenditures **	194.7	207.0	+ 12.3	

Twelve Months					
FY15	FY16	Change			
653.8	647.4	- 6.3			
404.1	440.4	+ 36.3			
670.3	719.8	+ 49.4			

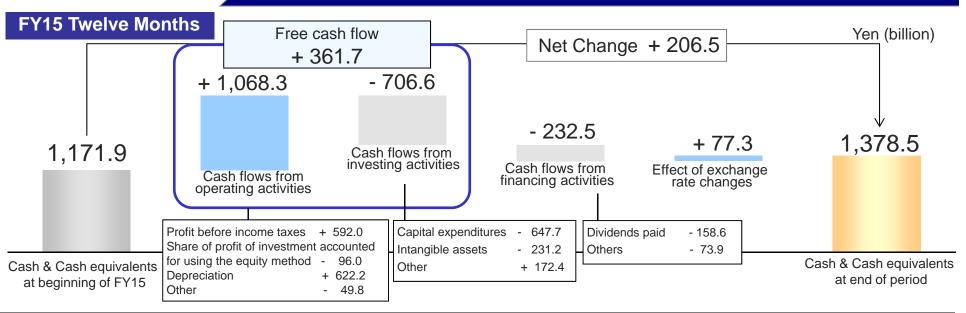
^{*} Capital expenditures as well as Depreciation and amortization in results and forecast aforementioned exclude investment in operating leases, capital leases and intangible assets

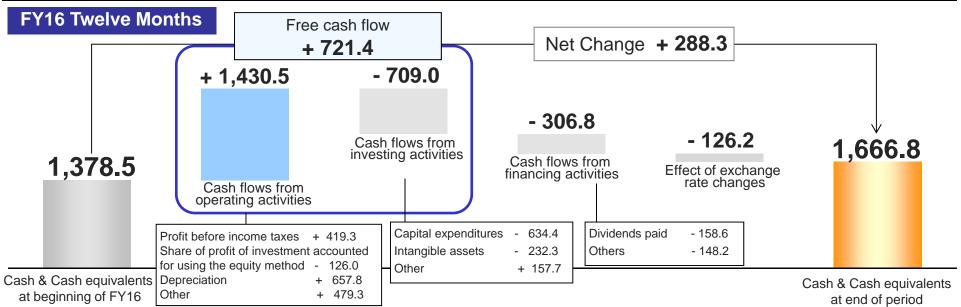
^{**} Research and development expenditures are research and development activity related costs incurred during the reporting period.

In accordance with IFRS, a portion of research and development expenditures is recognized as an intangible asset and amortized over its estimated useful life. As such, this amount is not in conformity with "Research and development" on our Consolidated Statement of Income



Cash Flows of Non-financial Services Businesses





^{*}Depreciation, amortization and impairment losses excluding equipment on operating leases



FY15/FY16 Quarterly Consolidated Unit Sales <IFRS>

Unit _										
(thousand)	1Q	2Q	3Q	4Q	FY15	1Q	2Q	3Q	4Q	FY16
Japan	48	50	49	52	199	47	50	41	42	180
North America	61	68	72	85	286	75	75	69	89	308
Europe	60	46	33	52	191	66	48	33	57	204
Asia	1,913	2,161	2,202	2,202	8,478	2,011	2,221	2,215	2,203	8,650
Other Region	421	369	395	386	1,571	346	346	296	242	1,230
Motorcycles	2,503	2,694	2,751	2,777	10,725	2,545	2,740	2,654	2,633	10,572
Japan	195	158	145	198	696	135	155	140	184	614
North America	449	434	474	393	1,750	497	473	466	493	1,929
Europe	38	44	36	43	161	32	42	43	55	172
Asia	151	161	146	179	637	158	158	165	189	670
Other Region	63	67	71	68	269	66	61	65	59	251
Automobiles	896	864	872	881	3,513	888	889	879	980	3,636
Japan	68	85	83	102	338	85	115	62	101	363
North America	775	496	425	1,009	2,705	804	532	469	1,006	2,811
Europe	245	185	199	462	1,091	231	174	190	413	1,008
Asia	396	378	289	319	1,382	340	346	344	319	1,349
Other Region	93	102	142	130	467	98	108	112	116	434
Power Products	1,577	1,246	1,138	2,022	5,983	1,558	1,275	1,177	1,955	5,965